



ETIPOCEAN

European Technology & Innovation Platform for Ocean Energy

Adaptive Management Systems – Don't make the same mistakes twice!

13 December 2017

Agenda

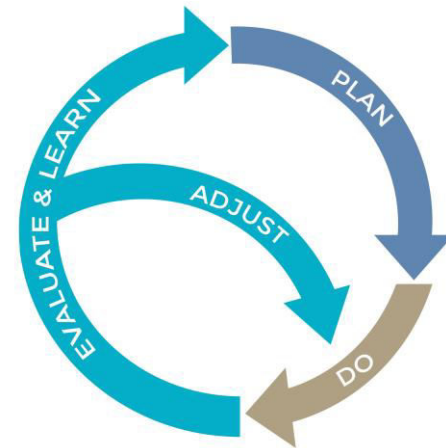
Moderator: Kasparas Kemeklis, Ocean Energy Europe, ETIP Ocean

Presentations:

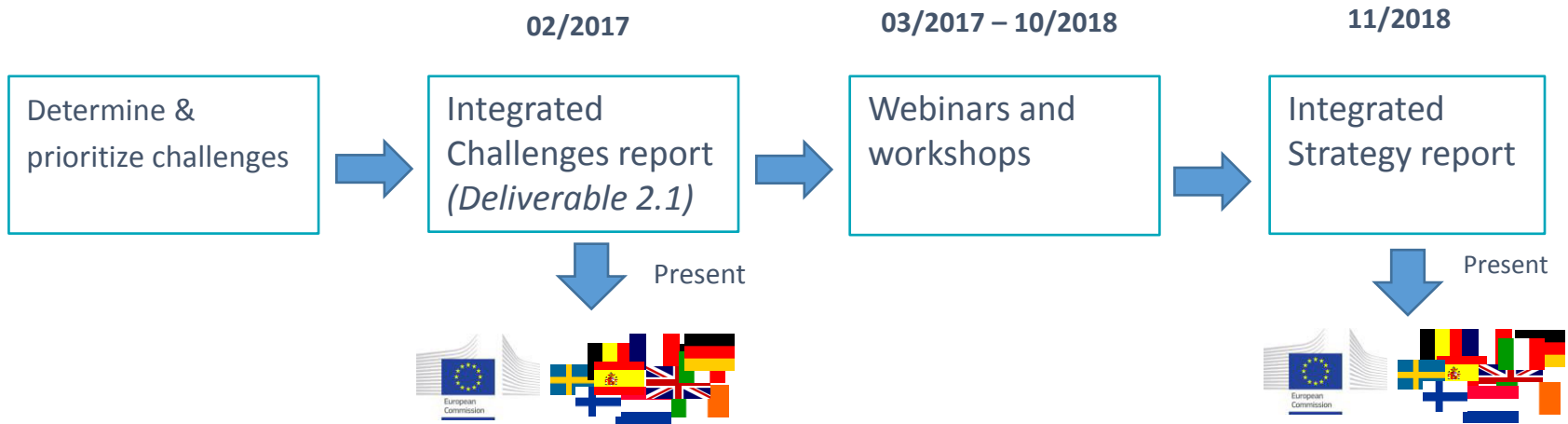
Finlay Bennet - Marine Scotland

Frank Fortune - Royal HaskoningDHV

Q&A session with the audience



ETIP Ocean, objectives and timeline




A recording and summary report will be available on www.etipocean.eu


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Webinar: Adaptive Management Systems - Don't make the same mistakes twice!




ETIP Ocean workshop at OEE2017



Webinar: Funding Ocean Energy Technology Development Using Pre-Commercial Procurement and Stage-Gate Development Processes



Seminar at OEE2017 Conference: Wave Power Take Off - Have we cracked it?




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Adaptive management



Finlay Bennet
Scientific advisor

marinescotland
science

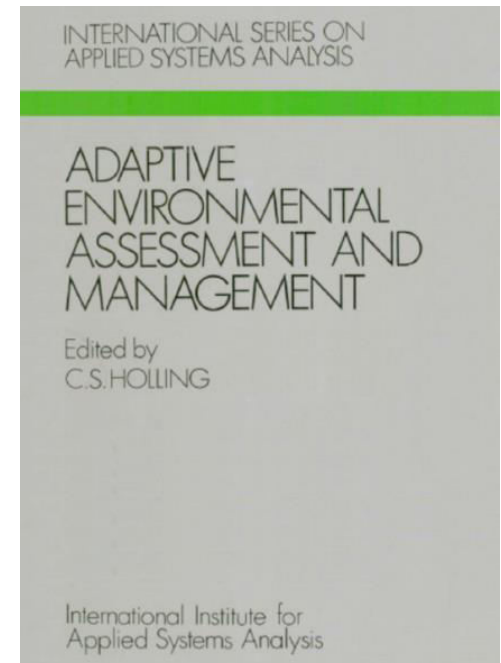
Outline

- Introducing Adaptive Management
 - What is AM?
 - Alternatives to AM
- Context of renewables
 - Key issues



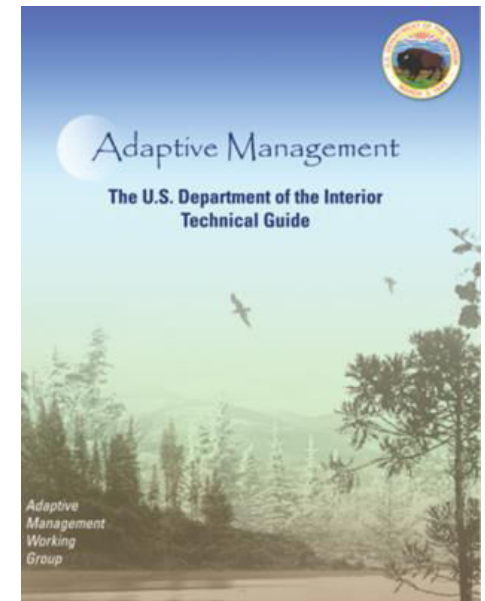
The need for adaptive management

- inertia and paralysis
- is qualitative discourse really informative?
- gap between science and society
- natural resilience



What is adaptive management?

- improving confidence in models
- tolerance thresholds of (modelled) impact
- avoid DRIPy monitoring
- affordable



Alternative approaches

The ecological risks and financial costs of learning

- Prioritising conservation value
- Minimising costs

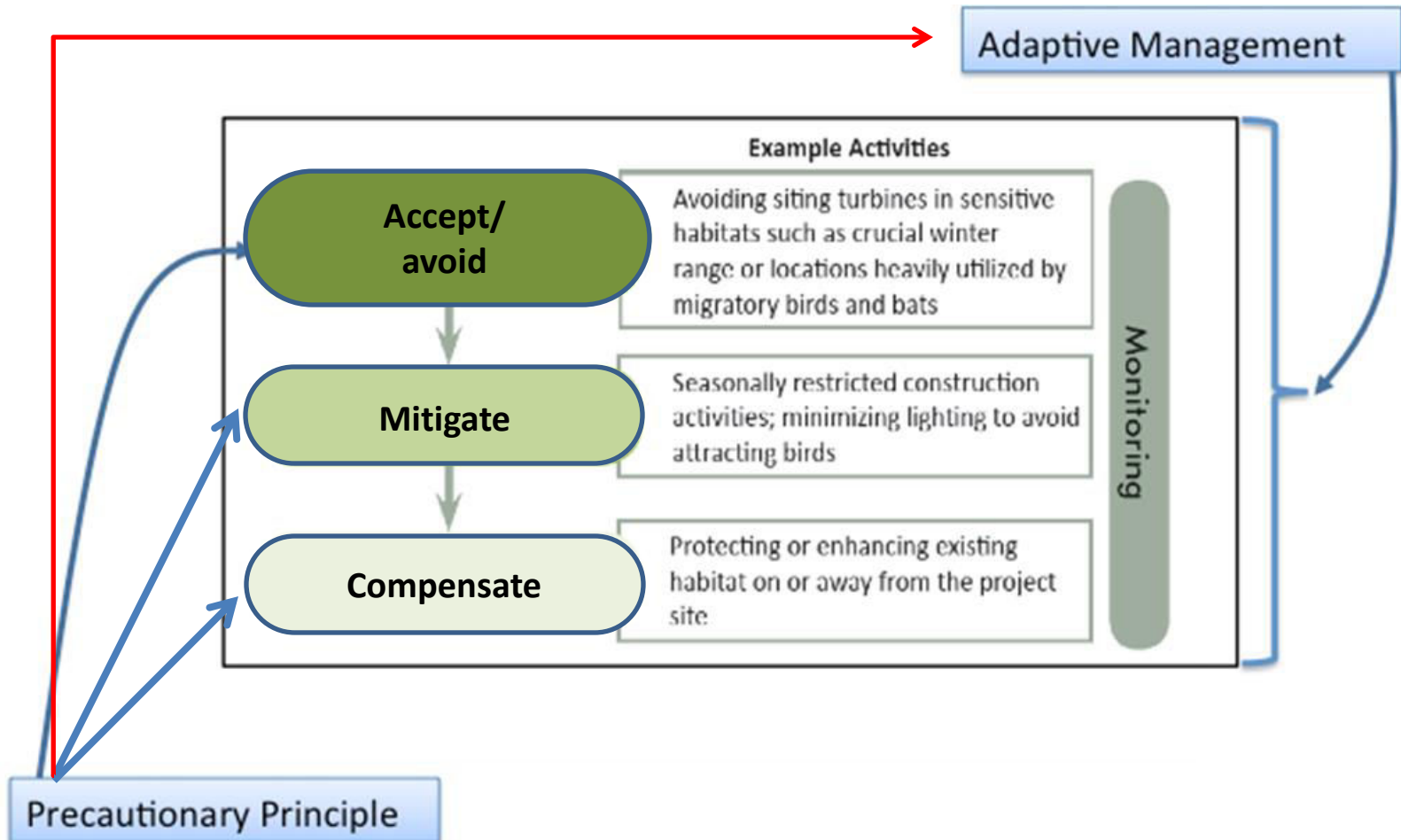
For more information see:

Journal of Applied Ecology

Milner-Gulland & Shea (2017)

Embracing Uncertainty in Applied Ecology

Precautionary principle & adaptive management

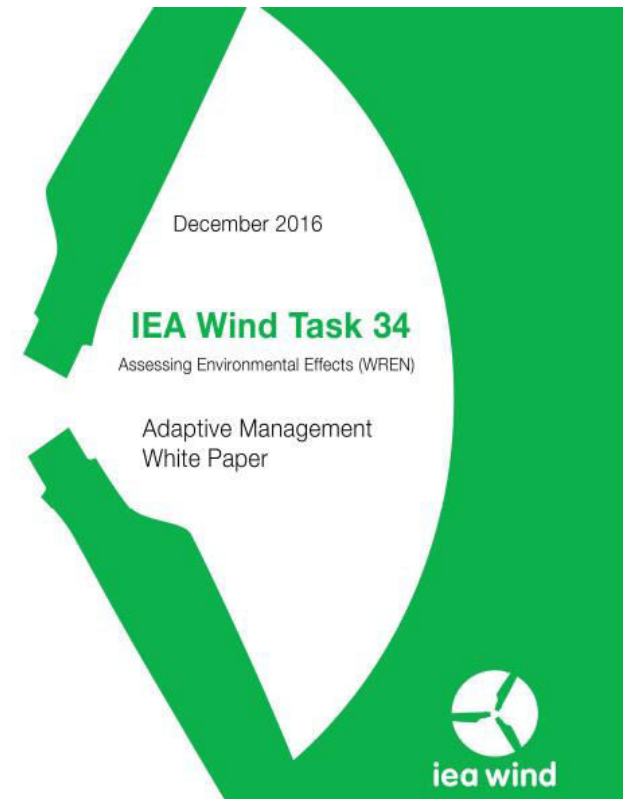


Wind farm examples

- 16 (terrestrial) US wind farm plans reviewed
 - Unclear definitions and variable content
 - Adaptive management plan \neq mitigation plan
 - Increased financial uncertainty for industry

<https://tethys.pnnl.gov/>

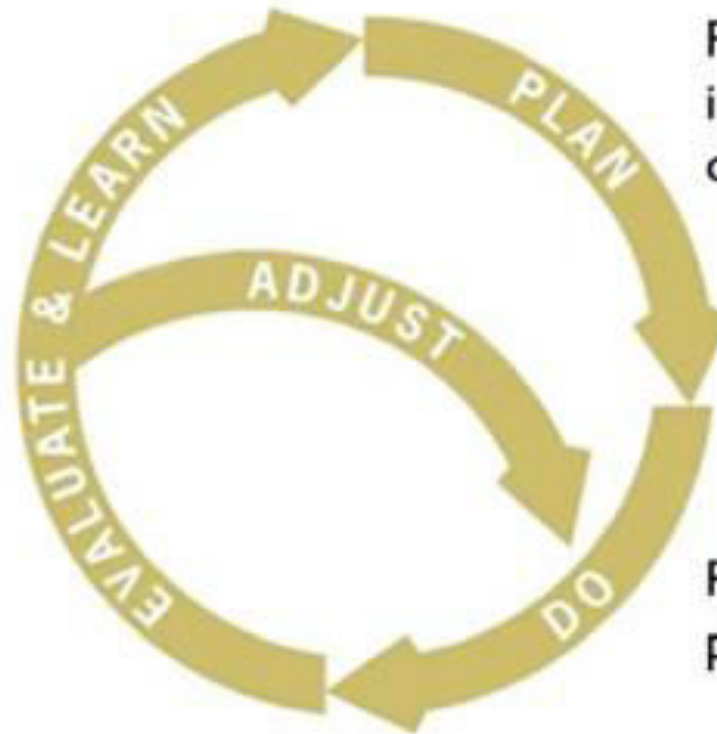
- UK experience is very similar
 - MMO post-consent monitoring review (2014)
 - DRIPy underpowered monitoring



Implementation seldom cost effective and unlikely to meaningfully reduce scientific uncertainty

Learning by doing

Learning to either inform future plans or adjust measures at existing projects.



Pre-consent surveys,
impact assessment &
consent decision

Post-consent surveys,
planning & data collection

Summing up

1. Use the Department of Interior's Technical Guidance
2. Poor implementation
3. Avoid DRIPy monitoring.
4. Addresses concerns that assessments are overly precautionary.



marinescotland
science

finlay.bennet@gov.scot

thanks

Phil Gilmour

Head of Marine/Offshore Renewable
Energy

Marine Scotland

Planning

- Significant wave, tidal and other forms of renewable energy resources around Scotland
- However sensitive marine environments and protected species
- Also other sectoral uses such as fishing and shipping
- Therefore require Sectoral Marine Planning to identify least controversial resources

Sectoral Marine Planning

- Requires Sustainability Appraisal
- This consists of SEA, strategic HRA, Socio-economic Assessment
- Effective consultation, including other sectors, regional workshops, environmental bodies
- Consultation Analysis informs holistic views of the assessed plan options

Consenting

- Most marine renewables development proposals consist of new technologies (although they can often be compared to existing technologies)
- New technologies create consenting risks as environmental impact significance is unknown
- Risk based consenting is required to allow initial projects to proceed

Risk Based Consenting

- Survey, Deploy and Monitor policy evolved in Scotland
- Requires Demonstration Strategy to check against perceived impacts
- EU RiCore project has tested the policy and developed processes
- SDM seeks to promote:
 - small scale arrays,
 - in less sensitive areas
 - and considers types of technologies and what ecosystem risks they are likely to create

Demonstration Strategy

- Demonstration Strategy applied at Meygen
- Passive and active sonars, video tracking, strain gauges on turbine blades
- EU EASME project will help facilitate research and monitoring to address impact risk issues
- Need to ensure that diving birds, fish and marine mammals are not significantly affected by turbine blades, moving cables, EMF etc.

Precautionary Principle

- EU law requires the application of the PP
- 2 options:
 - where there is a significant risk do not proceed
 - or put in place strategy to address risk
- Research programme, through demonstration strategy and other research/modelling approaches should address risk to populations and species



**Royal
HaskoningDHV**
Enhancing Society Together

Adaptive Management

A tidal stream example from the UK

Frank Fortune, Technical
Director, Royal HaskoningDHV
13 December 2017
**Presentation for Ocean
Energy Europe**

Introductions

- Worked in tidal energy since 2004, when Royal HaskoningDHV started work on the SeaGen project Marine Current Turbines' 1.2MW device in Strangford Lough, Northern Ireland. I undertook initial baseline surveys, then EIA, then post consent EMP and adaptive management to 2012;
- Other wave and tidal EIA projects consented by RHDHV since 2004 include:
 - Sound of Islay tidal array (Scottish PowerRenewables), 10MW;
 - Lewis wave farm (Aquamarine Power), 40MW;
 - Perpetuus Tidal Energy Centre, 30MW.

Currently working on Morlais tidal stream project in north Wales, 100MW.

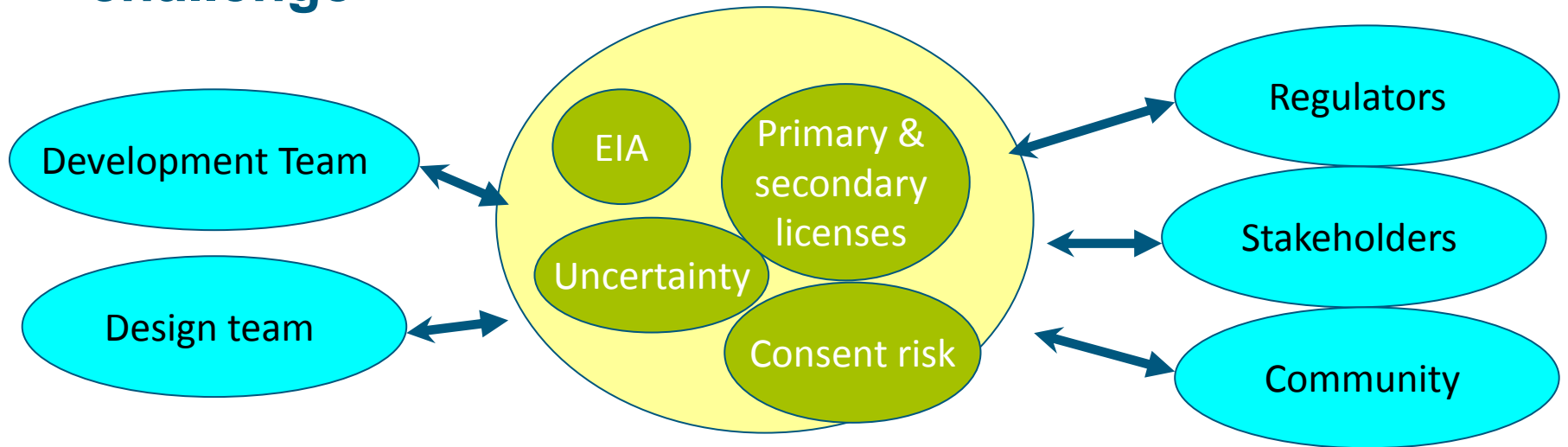
So, what is “Adaptive management”?

An *iterative process* where *uncertainty* regarding environmental effects is *progressive reduced*, through managed; *science led* monitoring of *agreed indicators*.

In the face of uncertainty, regulators will tend to favour a conservative approach, even when the objective of a project is broadly supported. Adaptive management allows risks and project needs to be balanced with , within an agreed framework.

*In areas of particular environmental sensitivity, it may be necessary to put in place a number of *short term precautionary mitigation* measures, to reduce potential for effects to a level considered acceptable to regulators and stakeholders.*

Remember that consenting a project can be a big challenge



And don't forget that consenting problems can be embarrassing, expensive and pose a serious project risk

Broadmeadows wind farm seven-year saga extended.

Plans for wind farm unveiled after 8 years

Beaulieu Denny power line; 6 years in planning; 11 month in PI costs £10m.

Aim should be to minimise that risk through an open, science based approach to EIA and other works. Adaptive management can be a key part of this process

Reducing project risk should always be a key project aim

There are various ways to minimise risk including:

- Good data (temporal, spatial, fit for (a clearly defined) purpose (baseline and monitoring));
- Agree approach with regulator and take an adaptive approach to management where uncertainty exists;
- Good project communication;
- Be open and acknowledge what is unknown, an adaptive approach may offer a way forward

So what is challenging about consenting tidal stream technology?

- Technology often remains under development, meanwhile design is fundamental to identifying potential receptors and the scale of impacts;
- Design decisions can increase or decrease the significance of potential impacts on multiple receptors simultaneously;
- Greater design certainty decreases project consenting risk;
- Consent increases confidence in the sector & opportunities for financial investment, but the opposite is also true;
- While some issues may be shown to be less concerning with knowledge gained over time, others may become apparent. This can lead to a need for new research and developing assessment strategies with regulators;

Case study – SeaGen turbine - Strangford Lough, Northern Ireland



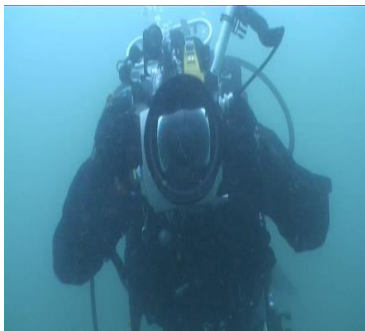
About Strangford Lough.....

- Significant tidal resource;
- Sheltered environment with easy access;
- Grid connection;
- Queens University Belfast marine station; and
- Local skills base for assembly and O&M.



However, the lough is a European Marine Site (SAC and SPA) and hosts European Protected species (seals, cetaceans and otter). So gaining consent was not without its challenges!

What were the challenges for SeaGen?



- Site selection – heavily designated;
- Regulator concerns;
- Monitoring and mitigation programme providing high financial burden;
- Operating restrictions – shutdowns for marine mammals;
- Supply chain issues required foundation design alterations to allow installation using available vessel – ES addendum.

Main uncertainties identified by EIA?

- Harbour seals *Phoca vitulina*
 - 1) Will the patterns of usage of the Narrows by seals be altered by the turbine installation and operation?
 - 2) Will seals (or other large marine animals) be struck by the turbine rotors?
- Reef (rocky and biogenic)
 - 1) Will the installation and operation of the turbine significantly effect the extent, quality or composition of seabed communities?



Adaptive management - monitoring studies

- Marine mammal studies (SMRU/ SMRU Ltd)
 - TPODs (PAM)
 - Shore based surveys (vantage point studies)
 - Telemetry (tagging studies)
 - Aerial survey (counts at haul outs)
 - Carcass surveys & post mortem coordinated by NIEA
- Benthic ecological monitoring
- Acoustic Doppler Current Profiling
- Bird surveys

Environmental Monitoring Programme

Broad objectives of the EMP:

- Detect, prevent or minimise impact;
- Provide on going monitoring to determine any adverse impacts.

Detailed questions focus around:

- Alteration to marine mammal density and behaviour;
- Changes to use of seal haul out sites;
- Displacement and barrier effects;
- Annual trends;
- Causes of mortality;
- Changes to benthic ecology;
- Changes to flow dynamics;
- Impact on seabirds, in particular diving birds.

Adaptive management – mitigation of marine mammal collision concerns



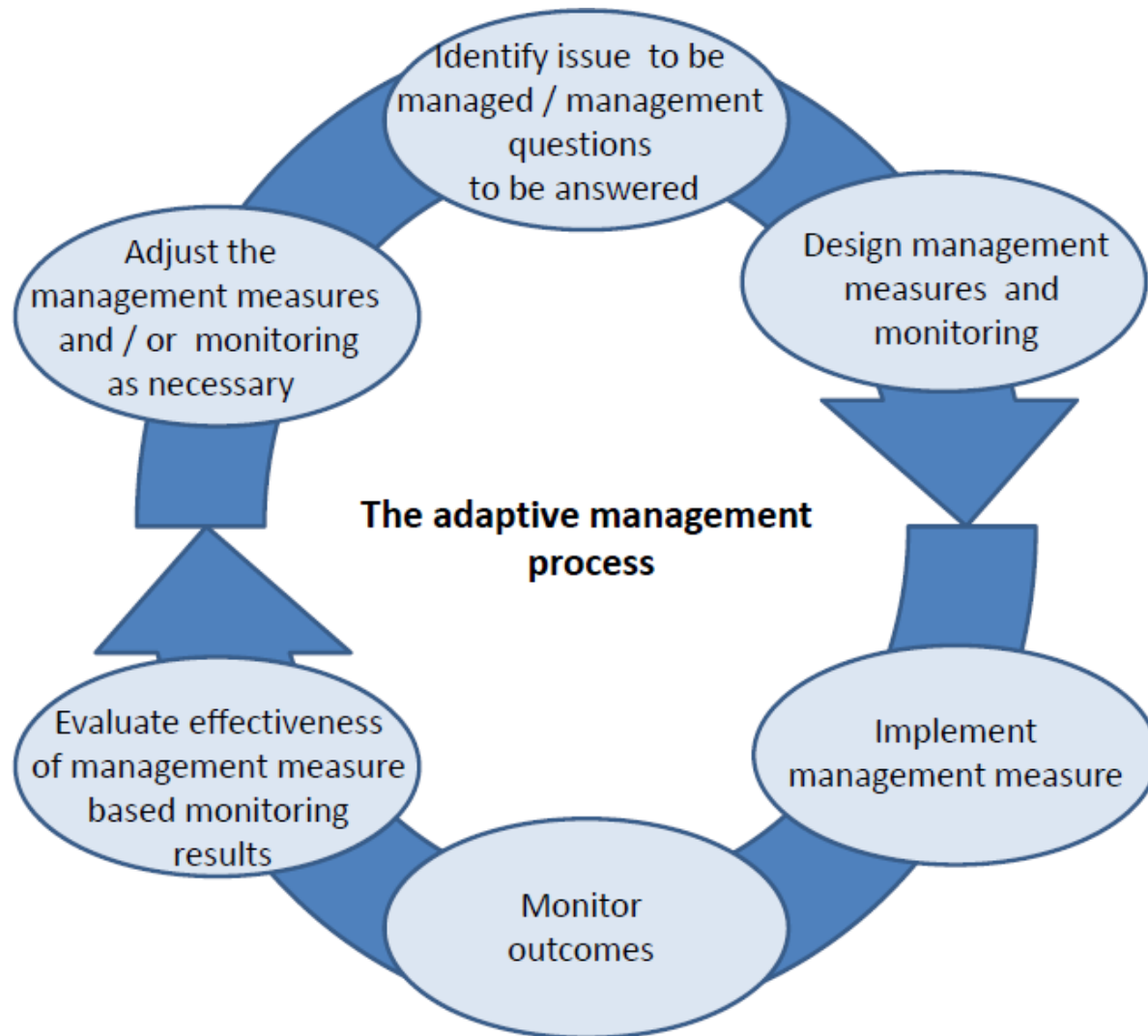
- Initially - MMO present on pile with ability to shutdown SeaGen – removed after proof of active sonar;
- Limited to daylight operation – changed to 24 hours after proof of active sonar;
- Active sonar field trials to assist marine mammal detection – approach proven;
- Environmental Monitoring Programme in parallel to mitigation and informing need for and nature of that mitigation.

Date	Species	SeaGen operational activity (bain/ single rotor)	Distance from turbine (m)	Behaviour	State of tide	E-stop initiated by?
08/07/2008	Common seal	Single	130	Drifting	Flood	MMO
06/10/2008	Common seal	Single	50	Drifting	Flood	MMO
07/10/2008	Unidentified target	Single	60	Travelling	Flood	ASO
15/10/2008	Common seal	Single	80	Drifting	HW Slack + 1 hr	MMO
15/12/2008	Common seal	Twin	50	Travelling	HW Slack + 1 hr	MMO
13/05/2009	Common seal	Single	40	Drifting	Flood ¹	MMO
27/05/2009	Common seal	Twin	40	Travelling	Flood ²	MMO
27/05/2009	Common seal	Twin	80	Milling	Flood ³	MMO
27/05/2009	Common seal	Twin	70	Travelling	Flood ⁴	ASO
08/06/2009	Common seal	Twin	40	Travelling	Ebb	ASO
10/06/2009	Common seal	Twin	80	Drifting	HW Slack + 1 hr	MMO
22/06/2009	Common seal	Twin	38	Travelling	LW Slack + 1 hr	ASO
02/07/2009	Common seal	Twin	20	Travelling	Ebb	MMO
02/07/2009	Unidentified target	Twin	44	Travelling	Ebb	ASO
06/07/2009	Common seal	Twin	40	Travelling	Flood	MMO

Adaptive management the project to.....

- Prove SeaGen could shut down more rapidly than initial conservative assumptions;
 - Precautionary shut down distance for marine mammals reduced in stages from 200m to < 30m.
- Demonstrate active sonar technology;
 - Greater understanding of marine mammal use of the waters around SeaGen.
 - Removal of pile based MMOs.
 - Remote operation of active sonar.
 - Allowed 24/7 operation.

To summarise the process....



Strangford Lough outcomes?

- MCT was been able to install and operate for over 5 years justifying confidence in the technology and supporting future projects;
- Demonstrate stable and significant export to grid;
- Learning regarding effects (or lack) of SeaGen on the marine environment and key receptors;
- Demonstrate adaptive approach with mitigation measures progressively reduced in parallel to reductions of uncertainty;
- Regulator comfort from monitoring effects of changes to mitigation and the capacity for reinstating if required;
- Final removal of remaining shutdown protocol not achieved before decommissioning.

More information....

A useful summary of the works undertaken can be found at....

- **2014** Savidge, G, Ainsworth, D., Bearhop, S., Christen, N., Elsaesser, B., Fortune, F., Inger, R., Kennedy, R., McRobert, A., Plummer, K. E., Pritchard, D. W., Sparling, C. E. and Whittaker, T. J. T. 2014. Strangford Lough and the SeaGen tidal turbine. *In* Marine Renewables and Society. Ed. by M.A. Shields. Springer, Dordrecht.

Some observations

1. Invest in early - strong pre installation baseline
 - Good data drives good decisions
 - Driver for management and monitoring
 - Do we need multiple years of data for characterisation?
2. Deal with the uncertainties
 - Design uncertainty
 - Impact uncertainty – acknowledge it and consider adaptive approach
3. Anticipate consent conditions
 - Look at results of EIA work and work with regulator to determine a sensible, evidence driven approach. Where sites are very sensitive consider an adaptive approach using tiered mitigation.
4. Evidence base for monitoring and adaptive management
 - Identify key questions to be answered by monitoring and mitigations needed;
 - Ensure monitoring is appropriate to answer those questions in a reasonable timeframe

A photograph showing the installation of a large white wind turbine nacelle onto a red and black offshore platform. A crane is visible on the platform, and a red inflatable boat is in the foreground. The sky is blue with scattered white clouds.

Thank you

frank.fortune@rhdhv.com

